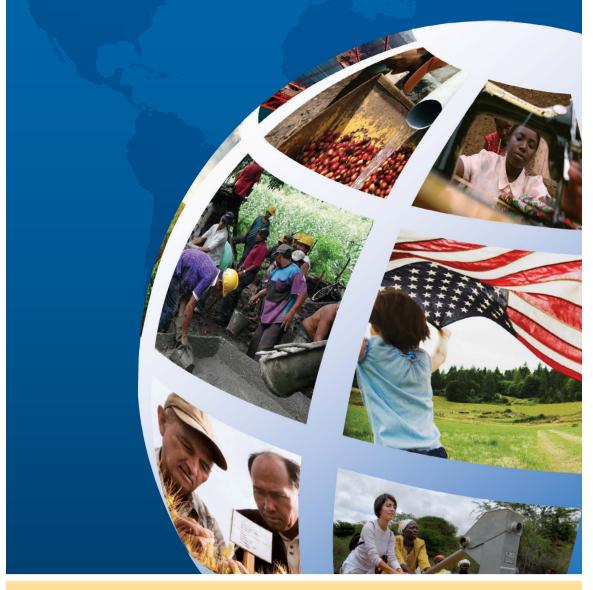
BUILDING A BETTER, SAFER WORLD





ADVISORY COUNCIL Colin L. Powell, Honorary Chairman

Secretary of State (2001 – 2005)

Madeleine Korbel Albright Secretary of State (1997 – 2001)

George Allen

Governor of Virginia (1994 – 1998) U.S. Senate (2001 – 2007)

Richard Armitage

Deputy Secretary of State (2001 – 2005)

James A. Baker III

Secretary of State (1989 – 1992)

Howard Berman

U.S. House of Representatives (1983 – 2013)

James J. Blanchard

U.S. House of Representatives (1975 – 1983)

Bill Bradley

U.S. Senate (1979 – 1997)

Harold Brown

Secretary of Defense (1977 – 1981)

Zbigniew Brzezinski

National Security Advisor (1977 – 1981)

Frank Carlucci

Secretary of Defense (1987 – 1989)

Hillary Clinton

Secretary of State (2009 – 2013)

William Cohen

Secretary of Defense (1997 – 2001)

Norm Coleman

U.S. Senate (2003 – 2009)

Tom Daschle

U.S. Senate (1987 – 2005)

Mickey Edwards

U.S. House of Representatives (1977 – 1993)

Bill Frist

U.S. Senate (1995 – 2007)

Robert Gates

Secretary of Defense (2006 – 2011)

Sam Gejdenson

U.S. House of Representatives (1981 – 2001)

Ben Gilman

U.S. House of Representatives (1973 – 2003)

Carlos Gutierrez

Secretary of Commerce (2005 – 2009)

Stephen J. Hadley National Security Advisor (2005 – 2009)

Lee H. Hamilton

U.S. House of Representatives (1965 – 1999) Vice Chair, 9/11 Commission (2002 – 2004)

Gary Hart U.S. Senate (1975 – 1987)

Dennis M. Hertel

U.S. House of Representatives (1981 – 1993)

Carla Hills

U.S. Trade Representative (1989 – 1993)

Jon Huntsman, Jr.

U.S. Ambassador to China (2009-2011) Governor (2005-2009)

Kay Bailey Hutchison U.S. Senate (1993 – 2013)

Mike Johanns

U.S. Senate (2009 – 2015)

Robert Kasten, Jr.

U.S. Senate (1981 – 1993)

Tom Kean

Governor, New Jersey (1982 - 1990)Chair, 9/11 Commission (2002 – 2004)

Henry A. Kissinger

Secretary of State (1973 – 1977)

Jim Kolbe

U.S. House of Representatives (1985 – 2006)

Jon Kvl

U.S. Senate (1995 – 2013)

U.S. House of Representatives (1987 – 1995)

Joe Lieberman

U.S. Senate (1989 – 2013)

Bob Livingston U.S. House of Representatives (1977 – 1999)

Richard Lugar

U.S. Senate (1977 – 2013)

Connie Mack III

U.S. Senate (1989 – 2001)

Mel Martinez

U.S. Senate (2005 – 2009)

Sam Nunn

U.S. Senate (1972 – 1997)

Paul O'Neill

Secretary of the Treasury (2001 - 2004)

Tim Pawlenty

Governor, Minnesota (2003-2011)

William J. Perry Secretary of Defense (1994 – 1997)

John Edward Porter

U.S. House of Representatives (1980 – 2001)

Condoleezza Rice

Secretary of State (2005 – 2009)

Bill Richardson

Governor, New Mexico (2003 – 2011)

Tom Ridge

Secretary of Homeland Security (2003 – 2005)

Chuck Robb

U.S. Senate (1989 – 2001)

Mike Rogers

U.S. House of Representatives (2001 – 2015)

James Sasser

U.S. Senate (1977 – 1995)

George P. Shultz

Secretary of State (1982 – 1989)

David E. Skaggs U.S. House of Representatives (1987 – 1999)

Gordon Smith

U.S. Senate (1997 – 2009)

Lawrence Summers

Secretary of the Treasury (1999 – 2001)

John Warner

U.S. Senate (1979 – 2009)

J.C. Watts

U.S. House of Representatives (1995 – 2003)

Vin Weber

U.S. House of Representatives (1981 – 1993)

Alan Wheat

U.S. House of Representatives (1983 – 1995)

Timothy E. Wirth

U.S. Senate (1987 – 1993)

James D. Wolfensohn

World Bank President (1995 – 2005)

Robert B. Zoellick

World Bank President (2007 – 2012)

NATIONAL SECURITY ADVISORY COUNCIL

CO-CHAIRS

Admiral James G. Stavridis, USN (Ret. General Anthony C. Zinni, USMC (Ret.)

Admiral Charles S. Abbot. USN (Ret.) General Keith B. Alexander, USA (Ret.) General John R. Allen, USMC (Ret.) Admiral Thad W. Allen, USCG (Ret.) Lt. General Edward G. Anderson III, USA (Ret.) Lt. General Thomas L. Baptiste, USAF (Ret.) Lt. General John M. (Mick) Bednarek, USA (Ret.) General Burwell Bell III. USA (Ret.) Lt. General Paul Blackwell, USA (Ret.) Lt. General Ronald R. Blanck, USA (Ret.) Lt. General H. Steven Blum, USA (Ret.) Lt. General Steven W. Boutelle, USA (Ret.) Admiral Frank L. Bowman, USN (Ret.) General Charles G. Boyd, USAF (Ret.) General Arthur E. Brown, Jr., USA (Ret.) General Bryan Doug Brown, USA (Ret.) Vice Admiral Michael Bucchi, USN (Ret.) Admiral James B. Busev IV. USN (Ret.) Lt. General John H. Campbell, USAF (Ret.) General George W. Casey, Jr., USA (Ret.) Lt. General John G. Castellaw, USMC (Ret.) General Peter W. Chiarelli, USA (Ret.) Lt. General Daniel W. Christman, USA (Ret.) Lt. General George R. Christmas, USMC (Ret.) Admiral Vernon E. Clark, USN (Ret.) General Wesley K. Clark, USA (Ret.) Admiral Archie R. Clemins, USN (Ret.) General John G. Coburn, USA (Ret.) General Richard A. "Dick" Cody, USA (Ret.) Lt. General John B. Conaway, USAF (Ret.) General James T. Conway, USMC (Ret.) General Donald G. Cook, USAF (Ret.) Vice Admiral Thomas Copeman III, USN (Ret.) General John D.W. Corley, USAF (Ret.) General Bantz J. Craddock, USA (Ret.) Vice Admiral Lewis W. Crenshaw, Jr., USN (Ret.) Lt. General John "Mark" M. Curran, USA (Ret.) General Terrence R. Dake, USMC (Ret.) Lt. General Joseph E. DeFrancisco, USA (Ret.) Lt. General David A. Deptula, USAF (Ret.) Lt. General Robert R. Dierker, USAF (Ret.) Admiral Kirkland H. Donald, USN (Ret.) Admiral Walter F. Doran, USN (Ret.) Lt. General James M. Dubik, USA (Ret.) Lt. General Michael M. Dunn, USAF (Ret.) General Ralph E. Eberhart, USAF (Ret.) Admiral Leon A. Edney, USN (Ret.) Lt. General Kenneth E. Eickmann, USAF (Ret.) Admiral James O. Ellis, Jr., USN (Ret.) Admiral William J. Fallon, USN (Ret.) Admiral Thomas B. Fargo, USN (Ret.) Lt. General Lawrence P. Farrell, Jr., USAF (Ret.) Admiral Mark P. Fitzgerald, USN (Ret.)

General Ronald R. Fogleman, USAF (Ret.)

General Robert H. Foglesong, USAF (Ret.) Admiral S. Robert Foley, USN (Ret.) Lt. General Benjamin C. Freakley, USA (Ret.) General Carlton W. Fulford, Jr., USMC (Ret.) Lt. General Robert G. Gard, Jr., USA (Ret.) Admiral Edmund P. Giambastiani, Jr., USN (Ret.) Admiral Jonathan W. Greenert, USN (Ret.) Lt. General Arthur J. Gregg, USA (Ret.) Lt. General Wallace C. Gregson, USMC (Ret.) Vice Admiral Lee F. Gunn. USN (Ret.) General Michael W. Hagee, USMC (Ret.) Lt. General Michael A. Hamel, USAF (Ret.) General John W. Handy, USAF (Ret.) Admiral John C. Harvey, Jr., USN (Ret.) Vice Admiral Robert S. Harward, Jr., USN (Ret.) General Richard E. Hawley, USAF (Ret.) General Michael V. Hayden, USAF (Ret.) Admiral Ronald J. Havs. USN (Ret.) General Richard D. Hearney, USMC (Ret.) General Paul V. Hester, USAF (Ret.) General James T. Hill, USA (Ret.) Admiral James R. Hogg, USN (Ret.) Lt. General Walter S. Hogle, Jr., USAF (Ret.) Lt. General Patrick M. Hughes, USA (Ret.) Lt. General Steven A. Hummer, USMC (Ret.) Lt. General William E. Ingram, Jr., USA (Ret.) General Charles H. Jacoby, Jr., USA (Ret.) General James L. Jamerson, USAF (Ret.) Lt. General Arlen D. Jameson, USAF (Ret.) Admiral Gregory G. Johnson, USN (Ret.) Admiral Jerome L. Johnson, USN (Ret.) General John P. Jumper, USAF (Ret.) Admiral Timothy J. Keating, USN (Ret.) Lt. General P. K. "Ken" Keen, USA (Ret.) Lt. General Richard L. Kelly, USMC (Ret.) Lt. General Claudia J. Kennedy, USA (Ret.) General Paul J. Kern, USA (Ret.) General William F. Kernan, USA (Ret.) Lt. General Donald L. Kerrick, USA (Ret.) General Ronald E. Keys, USAF (Ret.) Lt. General Bruce B. Knutson, USMC (Ret.) Vice Admiral Albert H. Konetzni, Jr., USN (Ret.) General Charles Chandler Krulak, USMC (Ret.) General Leon J. LaPorte, USA (Ret.) Vice Admiral Stephen F. Loftus, USN (Ret.) General William R. Looney III, USAF (Ret.) Admiral T. Joseph "Joe" Lopez, USN (Ret.) General Lance W. Lord, USAF (Ret.) Lt. General James J. Lovelace, USA (Ret.) Admiral James M. Loy, USCG (Ret.) General Robert Magnus, USMC (Ret.) Vice Admiral Joseph Maguire, USN (Ret.) General James N. Mattis, USMC (Ret.) Admiral Henry H. Mauz, Jr., USN (Ret.) General Barry R. McCaffrey, USA (Ret.) Lt. General Dennis McCarthy, USMC (Ret.) Vice Admiral Justin D. McCarthy, USN (Ret.)

Lt. General Frederick McCorkle, USMC (Ret.) General David D. McKiernan, USA (Ret.) General Craig R. McKinley, USAF (Ret.) General Dan K. McNeill, USA (Ret.) General Merrill A. McPeak, USAF (Ret.) Lt. General Paul T. Mikolashek, USA (Ret.) Vice Admiral Joseph S. Mobley, USN (Ret.) Vice Admiral John G. Morgan, Jr. USN (Ret.) General Thomas R. Morgan, USMC (Ret.) Lt. General Carol A. Mutter, USMC (Ret.) Admiral Robert J. Natter, USN (Ret.) Lt. General Gregory S. Newbold, USMC (Ret.) General William L. Nyland, USMC (Ret.) General Robert C. Oaks, USAF (Ret.) Lt. General Henry A. Obering III, USAF (Ret.) Lt. General Tad J. Oelstrom, USAF (Ret.) Admiral Eric T. Olson, USN (Ret.) Lt. General H.P. "Pete" Osman, USMC (Ret.) Lt. General Jeffrey W. Oster, USMC (Ret.) Lt. General Charles P. Otstott, USA (Ret.) Admiral William A. Owens, USN (Ret.) Lt. General Frank A. Panter, Jr., USMC (Ret.) Vice Admiral David Pekoske, USCG (Ret.) General David H. Petraeus, USA (Ret.) Vice Admiral Carol M. Pottenger, USN (Ret.) Admiral Joseph W. Prueher, USN (Ret.) Lt. General Harry D. Raduege, Jr., USAF (Ret.) Vice Admiral Norman W. Rav. USN (Ret.) Lt. General John F. Regni, USAF (Ret.) General Victor "Gene" E. Renuart, USAF (Ret.) General Robert W. RisCassi, USA (Ret.) Lt. General Michael D. Rochelle, USA (Ret.) Vice Admiral Ronald A. Route, USN (Ret.) Lt. General John B. Sams. Jr., USAF (Ret.) General Peter J. Schoomaker, USA (Ret.) Lt. General Norman R. Seip, USAF (Ret.) General Henry H. Shelton, USA (Ret.) General Lance L. Smith, USAF (Ret.) Admiral Leighton W. Smith, Jr., USN (Ret.) Admiral William D. Smith, USN (Ret.) Lt. General James N. Soligan, USAF (Ret.) Admiral James G. Stavridis, USN (Ret.) Lt. General Martin R. Steele, USMC (Ret.) General Carl W. Stiner, USA (Ret.) Vice Admiral Edward M. Straw. USN (Ret.) Vice Admiral William D. Sullivan, USN (Ret.) Admiral Carlisle A. H. Trost, USN (Ret.) Lt. General William J. Troy, USA (Ret.) Admiral Henry G. Ulrich, USN (Ret.) General Charles F. Wald, USAF (Ret.) General William S. Wallace, USA (Ret.) Lt. General William E. "Kip" Ward, USA (Ret.) Lt. General Joseph H. Wehrle, Jr., USAF (Ret.) General Charles E. Wilhelm, USMC (Ret.) General Michael J. Williams, USMC (Ret.) General Johnnie E. Wilson, USA (Ret.) General Ronald W. Yates, USAF (Ret.) General Anthony C. Zinni, USMC (Ret.) Admiral Ronald J. Zlatoper, USN (Ret.)

General Stanley A. McChrystal, USA (Ret.)

COALITION MEMBERS

Abt Associates Aeras **Africare American Cancer Society** Cancer Action Network American Israel Public Affairs Committee (AIPAC)* American Red Cross Amgen Becton, Dickinson and Company Bell Helicopter Better World Campaign* The Boeing Company* Bread for the World CARE* Cargill, Inc.* Caterpillar* Catholic Relief Services* CH2M HILL Chemonics International, Inc.5 Chevron* ChildFund International* Citigroup **CNFA** CoBank The Coca-Cola Company* Creative Associates International* Deloitte Consulting LLP* **Dexis Consulting Group** Elizabeth Glaser Pediatric **AIDS Foundation Facebook** FHI 360 GAVI, the Vaccine Alliance **Global Communities** Google **Habitat for Humanity** Hecate **Independent Community** Bankers of America Intel Corporation* InterAction* International Rescue Committee* Internews IRFX* JBS International, Inc. JHPIEGO Johnson & Johnson

Land O'Lakes, Inc.*

Lennar Corporation Lockheed Martin Corporation* Merck & Co., Inc.* Mercy Corps* Microsoft Mondelez International National Rural Electric Cooperative Association* The Nature Conservancy NCBA I CLUSA International ONE 0xfam PAE PAI* **Palladium PATH** PCI PepsiCo Pfizer* Plan International Planson International Procter & Gamble* Project HOPE PSI* RTI International* SAIC Save the Children* Sesame Workshop* Symbion Power Tetra Tech **Thomson Reuters** University Research Co., LLC U.S. Chamber of Commerce* U.S. Fund for UNICEF UPS* Walmart* Wildlife Conservation Society Winrock International

World Vision*

World Wildlife Fund

* USGLC Board Member

Blue indicates USGLC Leadership

ABB Group Abbott **ACCION International** ACDI/VOCA ADB and Associates, Ltd. Advanced Waste Management Systems, Inc. **AECOM Technology Corporation** Aerospace Industries Association **AES Corporation** Africa-America Institute Africa Society of the National Summit on Africa African Medical & Research Foundation, Inc. AFS Intercultural Programs Aga Khan Foundation U.S.A. AgCo Corporation Air Serv International Alan Guttmacher Institute Alcatel-Lucent All Hands Volunteers, Inc. Alliance for International Alliance for Peacebuilding ALLMEP, Alliance for Middle East Peace Alticor, Inc. American Academy of Diplomacy American Airlines American Association for the Advancement of Science American Association of American Association of State Colleges and Universities American Association of University Women American Bar Association American Center for International Labor Solidarity American Corn Growers American Council of **Engineering Companies** American Councils for International Education American Foreign Service Association American Friends Service American Institute for Foreign Study American Institutes for American International Group (AIG) American Jewish Committee

American Jewish Congress

American Jewish Joint Distribution Committee, Inc.

American Jewish World Service,

American Latvian Association

American League for Exports

American Maritime Congress

American Near East Refugee

and Security Assistance

American Refugee Committee American Security Council American Standard American Turkish Council American University of Beirut Americans For Peace Now America's Development Foundation AMEX International, Inc. amfAR AMIDEAST Amref Health Africa Ananda Marga Universal Relief Team (AMURT) Anti-Defamation League Arab American Institute Archer Daniels Midland Company (ADM) Armenian Assembly of America **Armenian National Committee** of America Association for International Agricultural and Rural Development Association for International Practical Training Association of Gaming Equipment Manufacturers Association of Public and Land-grant Universities AT&T Incorporated **BAE Systems** Bank of America Bankworld Inc. Bannerman & Associates, Inc. **Basic Education Coalition Belstar Capital Limited** Big Brothers Big Sisters International **Biofuels America** Black and Veatch International B'nai B'rith BP America, Inc. **Bretton Woods Committee** Bristol-Myers Squibb **Bunge North America** Business Civic Leadership Center **Business Council for** International Understanding Business Executives for National Security **Business Roundtable** Caesars Entertainment California Council for International Trade **CAMRIS International CARANA Corporation** Cardno Emerging Markets USA, Ltd. Carlson The Caspian Group Cassidy & Associates Catholic Medical Mission Board **CDM** International **CEC Artslink** Center for Citizen Initiatives

Center for Health and Gender Center for International Development and Reconciliation Center for International Policy Center for International Private Enterprise (CIPE) Checchi & Company Consulting, Inc. Child Health Foundation Choice USA Church World Service Citizens for Global Solutions Cleary, Gottlieb, Steen & CMS Energy Coalition for American Leadership Abroad (COLEAD) Coalition for Employment Through Exports Coalition for Food Aid Coalition of Service Industries Community Colleges for International Development Competitive Edge Computer & Communications Industry Association Congress of Romanian Conoco Phillips Conservation International Constituency for Africa **Construction Industry** Manufacturers Association Corporate Council on Africa Council for a Livable World Council of International Programs USA Council on International Educational Exchange Counterpart International Covanta Energy Coverdale Organization, Inc. Credit Union National Association Crown Agents USA, Inc. Daimler AG Deco, Inc. DeFonseka Denver University Institute on Globalization and Security DevTech Systems, Inc. **DLA Piper Dow Chemical Company Duke Center for International** DuPont **DuPont Pioneer** East International, Inc. Eastman Kodak Company Edington, Peel & Associates, Education Africa, USA Education Development Center, Inc. Center for Corporate Citizenship

Education Policy and Data Henry L. Stimson Center The Hershey Company **Educational Services Institute Hess Corporation** Electronic Data Systems Corporation (EDS) **Hewlett-Packard Company** Higher Education for **Electronic Industries Alliance** Development (HED) Fli Lilly Hip-Hop Association Empowerment Capital Management Holt International Children's Services Enersol Associates, Inc. Honeywell, Inc. Engility Hope Foundation of Zimbabwe EnterpriseWorks/VITA Hope Through Healing Hands Epstein Becker & Green, P.C. HOPE worldwide **Howard University International** Estonian American National Humane Society of the United Estonian World Council States Ethiopian Community Development Council Human Rights Campaign Humphreys & Associates, Inc. **Evangelical Lutheran Church Hungarian American Coalition** in America IBM Family Outreach Ministries International, Inc. ICF Macro **Indelible Partners Financial Services Volunteer Initiative for Global** FINCA International Institute for Poverty Eradication Institute for Social and Economic Development Fintrac, Inc. Fluor Corporation Institute for Sustainable Communities **FMC Corporation** Fontheim International, LLC Institute of International Food for the Hungry Education Ford Motor Company Inter-American Dialogue Foundation for Democracy Africa International Business & Technical Consultants, Inc. Freedom from Hunger International Center Freeport McMoran Copper International Center for Economic Growth & Gold Friends of Liberia International Center for Research on Women Friends of the Global Fight Friends of the World Food International Child Art Program Foundation **Fulbright Association** International City/County Management Association **Fund for Peace GAP Incorporated** International Engineering **General Dynamics** International Executive Service General Electric Georgian Association in the USA International Eye Foundation GlaxoSmithKline International Foundation for Electoral Systems Global AIDS Alliance Global Emergency Group International Foundation for Global Health Corps **International Housing Coalition** Global Health Council International Medical Corps Global Impact International Paper Global Partnerships for Humanity International Partnership for Human Development Global Pharmaceutical Relief, International Relief & **Global Ties** International Youth Foundation Global Vision, Inc. IntraHealth International, Inc. Globemac Associates, Inc. J.E. Austin Associates, Inc. Grocery Manufacturers Association (GMA) Jefferson Waterman International The Guttmacher Institute Jewish Council for Public Affairs Hadassah

John Snow, Inc.

Johnson Law Group,

Johnson Controls, Inc.

Joint Aid Management USA

Hager Associates

Heifer Foundation

The HALO Trust (USA), Inc.

Heartland International

Joint Baltic American National Juarez and Associates, Inc. Kaman Corporation Kellogg Company **Knew Day International** Leadership Africa USA League of Women Voters Levi Strauss & Co. Lithuanian American Council. Louis Berger Group, Inc. Louisville International Culture Center Lutheran World Relief Malaria No More Policy Center Management & Training Corporation **Management Sciences for** Health Management Systems Internationa MARS, Inc. Marathon Oil Company. Marriott International, Inc MBA Enterprise Corporation McDermott, Inc. MFDΔ Meridian International Center Microscience Corporation Middle East Development and Science Institute The Mitchell Group, Inc. Mitsubishi Power Systems Americas, Inc. Monsanto Company Morgan Stanley Mosaic Company Mosbacher Energy Company Motorola MWH Global, Inc. NAFSA: Association of International Educators National Association of Manufacturers National Association of Social **National Association of State** Universities and Land Grant Colleges **National Audubon Society** National BioEnergy Industries Association National Center for Food and Agricultural Policy National Coalition Supporting Eurasian Jewry

National Council of Farmer

National Farmers Union

National Council on Soviet Jewry

National Education Association

National Federation of American

National Federation of Croatian

National Foreign Trade Council

National Opinion Research

National Peace Corps Association

Cooperatives

Hungarians

National Retail Federation National Spiritual Assembly of the Baha'is of the U.S. National Telecommunications Cooperative Association (NTCA) National Wildlife Federation Nestle USA **Network Century** Nokia, Inc. Northrop Grumman Corporation Opportunity International Oshkosh Truck Corp. Overseas Cooperative Development Council (OCDC) PA Consulting Group Pacific Basin Economic Council Pact Pan African Conference Panagora Group Partners For Development Partners of the Americas Pathfinder International Patterson School of Diplomacy and International Commerce PhRMA Physicians for Social Responsibility Pike Electric Corporation Planned Parenthood Federation of America, Inc. Polish American Congress Population Communication Population Connection Population Institute Procter & Gamble **Professional Services Council** Project C.U.R.E. PYXERAGlobal QED Group Rabin Martin Raytheon Religious Action Center of Reform Judaism RESULTS Rockwell Collins, Inc. Rohatyn Center for International Affairs **RONCO Consulting Corporation** Rotary International Sabin Vaccine Institute Sargent & Lundy, LLC **SBC Communications** SBI Technologies **Scripps Seaboard Corporation**

The Services Group, Inc.

ShoreBank International

Sister Cities International

Slovak League of America

Solar Electric Light Fund

Solar Energy Industries

Southeast Asia Resource Action

Social Impact, Inc.

Association

Solidarity Center

Sierra Club

Stanford Financial Group Starbucks Corporation Steptoe & Johnson LLP SunTrust Bank SYSCON TCG International Technical Support Services, Inc. TechnoServe Telecommunications Industry Association Training Resources Group, Inc. **Truphone** Truth About Trade & Technology TSG Solutions Ukrainian Congress Committee of America Ukrainian National Association Ukrainian National Information **Union of Concerned Scientists** Union of Councils for Soviet lews United Methodist Committee United Nations Association of the National Capital Area United Nations Association of the USA **United Nations Foundation** United Technologies Corporation **Universal Corporation** University of Central Florida UNOVA, Inc. **URS** Corporation US-ASEAN Business Council, U.S. Baltic Foundation U.S. China Business Council US Coalition for Child Survival U.S. Committee for UNDP U.S. Council for International **Business** U.S.-Russia Business Council Verizon Vinson & Elkins LLP Volunteers for Economic Growth Alliance (VEGA) W.E. A.R.E. for Human Rights Washington Council on International Trade Williams Women Thrive Worldwide World Business Capital World Business Council World Cocoa Foundation World Council of Credit Unions World Education World Food Program USA World Learning World Relief World Resources Chicago Worldwide Opportunities Yes Brokers, Inc. York X-Ray, Inc. Youth for Understanding USA

YWCA of the USA

WHO WE ARE

The U.S. Global Leadership Coalition (USGLC) is a broad-based influential network of 500 businesses and NGOs; national security and foreign policy experts; and business, faith-based, academic, military, and community leaders in all 50 states who support strategic investments to elevate development and diplomacy alongside defense in order to build a better, safer world.

WHAT WE DO

The USGLC works in our nation's capital and across the country to educate and inspire support from the American public and policymakers on the importance of America's civilian-led tools of development and diplomacy. By advocating for a strong and effective International Affairs Budget, the USGLC is working to make development and diplomacy a keystone of America's engagement with the world.



With a mere one percent of the entire U.S. federal budget, the International Affairs Budget supports all of America's civilian tools of development and diplomacy.









1129 20th St. NW Suite 600 Washington, D.C. 20036

> info@usglc.org 202.689.8911





USGLC: BROAD BIPARTISAN SUPPORT

Why It Matters

In today's interconnected world, America must use all of the instruments of national security and foreign policy at its disposal. America's civilian tools of development and diplomacy are underfunded and undermanned, which is why the USGLC supports a strong and effective International Affairs Budget for:

Protecting National Security by fighting terrorism, stabilizing weak and fragile states, combating weapons proliferation, and promoting global stability;

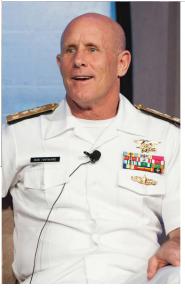
Building Economic Prosperity by developing international markets, driving economic development, creating American jobs, and expanding exports;

Strengthening Humanitarian Values by saving lives, alleviating global poverty and hunger, fighting HIV/AIDS and other infectious diseases, and expanding educational opportunities for women and girls.









ACTIVISTS IN ALL

Influencing the Debate

- Promote bipartisan support for the U.S. International Affairs Budget
- Provide up-to-date resources, analysis, and information to opinion leaders and policy makers
- Mobilize diverse, influential networks of business, faith-based, military, non-profit, and community leaders across the country
- Engage national security and military experts on the importance of development and diplomacy alongside defense
- Host national policy forums to elevate the conversation about America's role in the world

USGLC on the Road

- Educate the American public about the importance of development and diplomacy
- Strengthen and build a national constituency for U.S. global engagement
- Meet with members of Congress about key foreign policy issues
- Convene innovative forums in states to engage community leaders and advance our message



- Serve as a resource to national, regional, and state media
- Publish opinion editorials and participate in television and radio interviews
- Showcase our vast network of foreign policy, military, and community leaders at the local and national level
- Expand the foreign assistance conversation through the latest digital and social media tools









U.S. GLOBAL